

Friends of Murambinda Hospital



UK Registered Charity 1073978

ANNUAL REPORT 2019-20



The main hospital entrance which is to be renovated with a donation from FMH of USD 8,000.00

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The Hospital

Murambinda Mission Hospital (MMH) is the Designated District Hospital for Buhera District in Manicaland Province, Zimbabwe. The Hospital was founded in 1968 by the Sisters of the Little Company of Mary (LCM), under the Catholic Church's Archdiocese of Harare. The Hospital carries out its mission to care for the poor by serving a population of around 300,000 people in an area with a diameter of 200 kilometres.

The hospital is led by Sr Silindiwe of LCM, the Hospital Executive Manager and Sr Tawodzera is Assistant Matron and currently acting Matron, and Dr Shelton Kwiri as District Medical Officer and Acting Medical Superintendent. They are supported by a Board of Trustees and Hospital Executive Committee.

The aim of improving the health services for all the people of Buhera and to be a "Pool of Healing" continues to be pursued with energy and dedication.



Murambinda Growth Point

Image by Carolyn Rigby

The District

Buhera District consists mainly of 'Communal Land'. This means there is no title ownership of land, (except within designated growth points, Murambinda and Birchenough Bridge). Land use is governed through a system of traditional leaders and elected councillors. Buhera covers an area of 5,364 km². The area suffers from very low rainfall, and a miniscule land area is under irrigation. Irregular rainfall leads to poor harvests and food shortages.

Through hard work and experience gained from previous periods of hardship, the population of Buhera has developed a remarkable capacity for survival. Poverty remains a great hindrance to the development of Buhera and its people. MMH, among others, aims to assist the community to overcome these hurdles.

Message from the Chair

Hard times are back again

In 2019 Zimbabwe stopped using the US dollar as its currency and reintroduced the Zimbabwe dollar. Following that change monthly inflation soared reaching over 90% for the month of May 2019.

The only significant financial contribution the Zimbabwe Government makes to the running costs of Mission Hospitals is paying staff wages. So the majority of staff at Murambinda Mission Hospital stopped being paid in US dollars and were paid the same number of Zimbabwe dollars instead. However the exchange rate is around 20:1 so effectively staff have received a 95% cut in wages! Two of the five doctors have left for greener pastures and none have been recruited to take their place. One clinical officer has been seconded from Buhera Hospital to ease the strain. We have had to pay salary supplements to try to retain the remaining doctors and we are paying for bulk orders of basic groceries for all staff who are obviously struggling to make ends meet. This is putting a strain on our ability to fund other projects.

We are grateful to two of our Trustees, Mary Miller and Carolyn Rigby who at their own expense visited Murambinda in March 2020 to renew friendships, monitor projects and assess future priorities. They got home shortly before the COVID19 lockdown in the UK. The pandemic has now reached Zimbabwe but not yet Buhera District. In response to an urgent appeal for funding for soap, disinfectant and protective equipment, we are sending emergency funding. Do look at our newly revamped website www.fmh.org.uk . It is now easy to set up your own fundraising page for FMH from the home page.

We are grateful for your generosity, please do what you can to continue to help.

Dr Mike Thompson
Chair of Friends of Murambinda Hospital

Keeping in Touch

The trustees of the Friends of Murambinda like to keep in close contact with the hospital and its staff both electronically and in person to ensure cooperation and understanding of each other's difficulties.

Two trustees, Mary Miller and Carolyn Rigby along with supporter Beth Kirby visited the hospital for a week in March 2020. They were impressed with what they saw and full of admiration for the dogged determination of the staff to provide a caring service for the people of the Buhera district. They experienced the intermittent power supply; saw the poor state of some of the infrastructure; heard about the difficulty in obtaining drugs and listened to accounts by the staff of the struggles of daily life in Zimbabwe. They took the opportunity to inspect completed projects that had been funded by The Friends.

They were able to identify the administrative, structural, supply and financial needs of the hospital which will enable the trustees to allocate their limited resources in the most effective way.

Here are some of the images that Mary and Carolyn brought back with them.



A caring hospital



Carolyn and Mary with the Bishi family



Mrs Mupandawana and Beth Kirby



A foster home



Mr Matsinde and his wife with Mary and Carolyn.



The town market



A happy mother

Murambinda Mission Hospital
Box 20
Murambinda
Tel; 263-21-2274/5 Fax 263-21-2274/5
Date: 30 October 2018
Project Title: Theatre instruments - 2018

Murambinda Mission Hospital is designated district hospital in Buhera, a referral center of 33 rural health centers in the district.

The greater part of our Zimbabwe population lives in the rural areas hence the availability of health care professionals in rural areas where the majority of the population reside is critical for the attainment of equity in health care provision.

Murambinda hospital runs an operating theatre where surgical operations are carried out in an aseptic environment. Surgical care is an integral part of health care throughout the world, aimed to save life with an average of 3,000 operations performed annually at Murambinda Hospital. See statistics below.

However, surgical care is also associated with a considerable risk of complications and death.

Murambinda Mission Hospital seeks to provide a safe and effective surgical care to the people of Buhera and Zimbabwe at large. Our Theatre department is run by health professionals, doctors, nurse anesthetist, and Theatre nurse. We have one RGN who is doing nurse anesthetist training and another one doing theatre nurse training, finishing in December 2018 and June 2019 respectively.

Table 8: Small Theatre Statistics, 2011 – 2012

Category	2016	2017
Dilatation and curettage	125	148
Incision and drainage	225	282
POP/MUA	600	259
Suturing	215	209
Other	2,371	1,836
Total Minor operations	3,567	2,405

BACKGROUND

Year by year we make an assessment of our equipment ,department by department and this is how we get to know what equipment is required and what equipment has problems and require repairs or replacement. There is increased demand of hospital equipment tools and instruments across all departments in the hospital. We have not been able to secure enough funding to meet the demand of medical equipment in the hospital therefore we still have gaps and the demand is growing as we continue to offer health services.

Medical equipment is designed to aid in the diagnosis, monitoring or treatment of medical conditions. A combination of health professionals, drugs and equipment result in provision of the best health care.

Murambinda Mission Hospital for a long time operated without a qualified theatre nurse we have been operating with on job trained registered general nurses. We now have a resident theater nurse and have helped a lot in identifying needs of the department since she is hands on.

Some instruments have lost their original shape and right state of use, when it is supposed to be sharp it had gone blunt and otherwise that means it cannot function properly and produce the results that it is supposed to do. Some of the instruments are difficult to use and may cause pain to the person under operation.

User fees being our main local source of income is very little and barely covers for running costs. We are kindly requesting FMH to help us with funds to buy new instruments for our theatre department.



Broken and rusting instruments.

PROBLEM.

Theatre department is running short of instruments, most of them are too old, rusting and have been condemned. Theatre staff reported that they do not have enough instruments that make their work more difficult. They require 10 caesarean section sets but they have only 5 and of which some sets do not have the complete required items. They also fear for infections to patients, the state of some instruments makes them difficult to clean. Some of the instruments are not working properly and may cause pain to patients under operation. Sterilisation of old and rusting instruments may not give the best results and may pose a risk of passing on infection to the patients.

It may also be difficult to do some operations without the required and necessary instruments or to do some examinations without the right type of instruments. When using old instruments, it may prolong the process because the instruments are no longer user friendly.

PROJECT COST.

Budget item	Unit price US\$	Quantity	Total price US\$
Caesarean section Sets	1,000	3	3,000.00
D&C Set	600.00	3	1,800.00
Total			\$4,800.00

CONCLUSION

Surgical care has been an essential component of Health care worldwide over a century. Surgery is often the only therapy that can alleviate disabilities and reduce the risk of death from common conditions. Murambinda Mission hospital performs on average 3,000 operations including major and minor operations. Caesarean section remains our major operation. Theatre department continue to offer surgical procedures to save lives.

This project will help us to equip our theatre department with required instruments to continue providing safe surgical care.

Thank you very much for the continued support.

Application approved by Hospital Management Board: 19/10/2018

Application submitted: 30/10/2018



The new instruments being received at Murambinda Mission Hospital

Murambinda Mission Hospital
Box 20, Murambinda
Tel; 263-21-2274/5 Fax 263-21-2274/5
Date: 26 April 2019
Project Title: HOSPITAL RENOVATIONS.

Murambinda Mission Hospital opened its doors to serve the people of Buhera in 1968 and has developed to become the most reputable district hospital in the Country. This year Murambinda Mission Hospital is celebrating 51 years of existence marking another year after Golden Jubilee. Whilst the hospital is growing in services there is need to develop the infrastructure to match the standards required for a district level hospital. Murambinda hospital has old infrastructure and it has suffered from disrepair for a long time.

PROBLEM STATEMENT.

Toilets and bathrooms in female and male wards are in a bad state and are no longer user friendly and expose users to health hazard. The toilet systems are old some are not flushing properly some equipment rusting and becoming very difficult to clean. The floor tiles in bathrooms and toilets are worn out and have developed patches that can harbour bacteria and may cause infections. These toilets produce bad smell that spreads all over the place polluting the environment. We are kindly requesting for funds to renovate toilets and bathrooms in male and female wards.



BACKGROUND.



Murambinda Mission Hospital collects very little from user fees that barely cover for running costs. We are grateful for the result based funding that has helped us to buy some equipment and do some small repairs in the hospital. The hospital continues to depend on donations for major projects. Lack of adequate financial resources has a negative impact on our infrastructure as old infrastructure suffered disrepair for a long time.

We are going to renovate the existing bathrooms and toilets for female and

male wards and this project will help us improve sanitation in the hospital and promote the well being of our patients. A clean and safe environment promotes good healthy and facilitates the healing process of our patients.

PROJECT COST.

Activity	Amount in US\$
Construction of new toilets	6,000.00
	6,000.00

Thank you very much for the continued support

Murambinda Mission Hospital
Box 20, Murambinda
Tel; 263-21-2274/5 Fax 263-21-2274/5
Date: 06 November 2019
Project Title; REPAIRS – DOCTORS RESIDENCY.

Background.

Murambinda Mission Hospital is the designated district hospital for Buhera District in Manicaland Province Zimbabwe. Despite operating under constrained resources, the hospital has managed to provide excellent service and as well get many awards on the quality of care it provides to its patients. All of this can be highly credited to the dedication and commitment of the professional health staff. Murambinda Mission Hospital has 6 doctors' posts with one filled and five vacant. We have one senior doctor who is the District Medical Officer and one seconded Government Medical Doctor to make three doctors who are currently working in the hospital.

Murambinda Mission Hospital remains very busy throughout the year with over 200 patients seen in out patients department in a day. We are a 120 bedded hospital with an average bed occupancy rate of above 85%. We have a big shortage of doctors hence there is need to recruit and fill the 5 vacant posts.

Government salaries remained very low and that scare away doctors to private practice and to greener pastures in neighbouring countries and abroad thus creating shortages of doctors in the country and the most affected are Government and rural hospitals.

We are very grateful that Friends of Murambinda is helping us with incentives for the doctors. This project has helped us to retain one doctor and two seconded we have. There has been perennial strike by doctors and that has affected most hospitals in the country including provincial and central hospitals. We are grateful that our doctors remain attending to emergencies in the hospital. We are receiving patients from all corners of the country, and they are coming to Murambinda where they know they will get good services and see a doctor.

Problem statement

We have shortages of doctors at the hospital, we need to make attractive packages for our doctors. Our package includes highly subsidized accommodation, fuel and monetary incentives. The monetary part is being looked at and has so far produced positive results. The DMO has seconded one clinical officer from Buhera Hospital to try cover for the shortage since it's difficult to recruit new doctors. Clinical officers are Nurses trained to perform surgical procedures including caesarian sections and more clinical work compared to nurses.

We have a challenge with the doctors' accommodation where we have two houses which are in a bad state. The two houses require major repairs.

Staff accommodation is highly subsidized and for this reason we collect very little for the tenants. The rent that we collect helps to cover for maintenance and small repairs of the structures.

With our restricted budgets we have not been able to attend to all repairs required in the staff accommodation. Whilst we are trying to maintain the houses it has been reported that two doctor's house are in a bad state and are no longer fit for human habitation. We need to repair the houses to facilitate recruitment of doctors.

Having noted the increasing demand of repairs and maintenance in the staff accommodation, the housing committee reviewed the rentals to a reasonable fee which can help us to maintain the houses. After having assessed the doctors' houses and got quotations for the work that need to be done we have realized that we do not have enough funds to cover this project.

We are kindly requesting FMH to help us with funding to repair the doctors houses.



Ceiling



Bathroom walls



Kitchen cupboards



Veranda

PROJECT COSTS

Activity		Costs in US\$
Ceiling repairs and painting		6,172.00
Doors and cupboards		553.00
Walls painting interior and exterior		2,500.00
Total		9,225.00

CONCLUSION .This project will help us to renovate the existing doctors' accommodation which can accommodate two families. We need the two houses since we are expecting to receive two more doctors. Thank you very much for the continued support

Murambinda Mission Hospital
Box 20, Murambinda
Tel; 263 21 2274 or 263 21 2275
Email: murambinda@bsatt.com

Date of application: 28 June 2019
TITLE: PROPOSAL FOR MEDICINES



BRIEF SUMMARY OF APPLICATION

There have been massive drug shortages in the country that affected most hospitals in the country. ZIMBABWE'S pharmaceutical sector, which relies largely on imports to meet local demand for medicine, has resorted to drug rationing as stocks have fallen to unsustainable levels due to protracted delays in obtaining foreign currency from the Reserve Bank of Zimbabwe (RBZ) to pay foreign suppliers. The situation got worse from October 2018 when the country got into foreign currency crisis. Most Government hospitals had to operate without the basic drugs required for day to day operations.

Murambinda Mission hospital is the designated district hospital for Buhera district in Manicaland Province. Murambinda Hospital Pharmacies serve over 6000 from Buhera district and the surrounding districts each month. Of these patients an average of 4800 are out patients who consume an average of 10000 items (medicines and surgical) per month at a rate of 2.8 medicines per patient's prescription. These figures account for only those patients who get their supplies from our two pharmacies, Main Pharmacy and FCH pharmacy, excluding inpatients. There is a rise on non-communicable diseases mostly chronic conditions and affecting the above 60 years age group. The Government exempts 5years and below and the above 65 from paying for hospital services and these age groups consumes 60% of our stocks.

Background

The pharmacy department has for the past 12 months failed to reach a 100% target for vital medicines, 80 % for essential drugs and 60% for necessary drugs. There has been a rise in non-communicable diseases such diabetes mellitus and hypertension this has caused for an increase in drug consumption. 60 percent contribution from Userfees has been eroded by inflation, Inflation has recorded the highest in ten years. We are collecting on average RTGS52,423.00 against RTGS107,565 cost of sales not including utilities and other expenses (stationery, fuel, cleaning materials etc)

Medicine group	Current Stock status %	% Target
Vital	77.4	100
Essential	83.4	80
Necessary	55	60
Average	71.93	83.3

We are very grateful for the support from LCM and the Result Based Funding that has helped us to achieve the current stock status. We still have a gap as our average stock status is at 71.93% against our targeted 83.3%.

We have not been able to achieve our targets on our entire drug categories because of lack of funding this has been evidenced by quite a number of stock outs in most pharmacy items.

We are still running without a grant for pharmaceuticals from the government directly although there is an improvement at the National Pharmaceutical Company (NatPharm) stock status (56%). We continue to get free drugs for TB, ART program and Malaria from the Government .

STATEMENT OF THE PROBLEM

Murambinda hospital Pharmacy department is going through a very tough phase in building and maintaining a reliable stock due to limited financial resources. The most affected areas of our therapeutic categories are the chronic medicines. These include anti-hypertensives, anti-diabetics, anti-asthmatics and anti-psychotics and recently anti-biotics (injectables)

We have experienced drug shortages in the hospital evidenced by stock outs of most vital and essential drugs that has affected greatly on the health delivery system.



Mary Miller and the Pharmacist, Mr Chitswa

These shortages sometimes forced us to refer our patients to private pharmacies in the township who charges prohibitive prices for our patients.

We are kindly requesting FMH to help us with funding to purchase adequate drugs for the hospital.

PROJECT COSTING

The Project budget per month.

CATEGORY	Cost/month	3 months	Total
Medicines - Chronics	US \$ 13000	3	39,000.00
LCM -Contribution			26,000.00
REQUEST - FMH			13,000.00

CONCLUSION.

This project will help us to improve drug availability in the hospital and our patients will have access to affordable health care. A good diagnosis is not much use if the patient cannot obtain the necessary treatment.

Your support will go a long way in assisting the poor and the sick people of Buhera to access a high quality health care.

Medical students at Murambinda Hospital.

The trustees of the Friends of Murambinda encourage medical students to spend their elective time in Murambinda Hospital to experience health care in a very different setting.

Louise Murray, Roisin Cullinan and Rochelle Dowding. 3rd year medical students from Trinity College, Dublin went to Zimbabwe in August 2019 and wrote a summary of their experiences. Here are two quotes from their report and a selection of images taken by them.

“Three of us spent 4 weeks at the hospital and we honestly couldn’t have asked for a better experience. From the moment we arrived at the hospital we felt instantly at home and all the doctors and nurses couldn’t have done enough for us.”

“One of the most challenging aspects of the elective was witnessing the inequality that surrounds healthcare when comparing this rural hospital to home. The lack of money and subsequently the lack of investigations available to make a diagnosis pose great challenges to the practice of medicine.”



First day



A rural clinic



With members of the hospital staff.

FMH Expenditure 2019 -2020

The Friends of Murambinda Hospital has always recognized that retention of long serving and devoted staff is of paramount importance for the Hospital but the charity recognizes that this prevents its resources being used to improve drug supplies, support structural improvements and encourage good governance.



Income 6.4.19 – 5.4.20

	£
Balance brought forward	20,387.02
One off donations	37,349.10
SVMH	48,845.13
Standing orders	19,049.00
Gift Aid	5,460.92
Share dividend	616.56
Total new income	111,320.71

Expenditure

Salaries and staff incentives	48,872.00
Locum costs	3,824.00
New toilets for patients and new entrance gate	11,530.00
Theatre equipment	4,242.65
Pharmacy	10,640.00
SVMH school fees and Christmas gift	8,015.00
New floor tiles	7,780.00
Staff accommodation repairs	3,500.00
Bank charges	152.00
Total expenditure	98,555.65
Balance	33,152.08

Special thanks to the following for their contribution to our work.

Wolsingham PCC for their Soup and Sweet Lunch and Carol Singing.
 All Saints, Gosforth who adopt FMH as their mission of the month each year.
 Carol singers in Guisborough.
 SVMH – the Dutch Friends of Murambinda Hospital
 CHOICE Ltd (affiliated to City Hospitals Sunderland)
 Christmas card sales.
 Cheltenham Rotary Club
 Sidcup Rotary Club
 Kuenssberg Charitable Foundation
 St Patrick's Primary School Lent Appeal
 Mr and Mrs D Hide's Diamond Wedding
 Elective students from Ireland: Louise Murray, Roisin Cullinan and Rochelle Dowding
 Alice and Aidan Rigby's Poultry Run
 St Martin's Eynsford
 Salisbury Fund at Mayfield Salisbury Church, Edinburgh
 Sacred Heart Church, Hove
 Order of St Lazarus of Jerusalem Grand Bailiwick of Scotland

Fund Raising

As part of raising funds trustees take any opportunity to tell the story of Murambinda Hospital and its struggles to provide good health care to the people in the district of Buhera in Zimbabwe.



An illustrated talk given at a Quiz night at the Sacred Heart Rooms in Hove, Sussex. Just over £900 was raised every penny of which will go to Murambinda Mission Hospital.



A talk given to Sidcup Rotary Club in 2019

Donors

As always we are deeply indebted to each and every donor for their efforts and generosity. Every contribution large or small is much appreciated both from those listed below and those not mentioned.

All Saints Church Gosford	Clare and Neil Hunter	David and Penny Stableforth
Jack and Hannah Barker	Jocelyn Hynard	David Stanley
Helen Belger	David Jones	Liz and Alan Stark
Bert Community	Mary Kelly	Cynthia Takundwa
Alison Blake	Nicholas and Sally Kuenssberg	Rev. Iain and Mrs Isobel Whyte (formerly Tibden Trust)
Alison and Bill Brichieri-Colombi	Robert and J Last	Michael and Brenda Thomson
R Burridge	Carmel Lavelle	Micheline Thompson
Nigel and Elaine Carden	Teresa Lawlor	Alison Totty
Lilias Campbell		
Cheltenham Cleeve Vale Rotary Club	Patti Lomax	Wolsingham Parish Church
Professor Douglas Chamberlain	Debbie and John Matthews	Iain Yuill
CHOICE Ltd (affiliated to City Hospitals Sunderland NHS FT)	Mayfield Salisbury Parish Church	
Louise Coidan	Alexander McCall Smith	
	Jean McLeod	
Jonathan and Judith Clark	Tracey McCulley	
Matthew Clark	Neil MacGregor	
Clare Connolly & Bob Cannell	Dr John Millard	
John and Ann Connolly	John and Mary Miller	
	Marion Mitchell	
Jim and Mary Connolly	Gerry and S Milne	
C & J Cooper	William and E O'Neill	
Phil and Ann Cudworth	Mary Paris	
Alison Davies	Order of St Lazarus of Jerusalem Grand Bailliewick of Scotland	
Richard de Souza & M Dunkley	Dr Stephen Pope	
Martin and Sue Dennis	Julie and Malcolm Potter	
Catriona and Sean Doran	Queens Park Govanhill Church Guild	
	Clare Quigley	
Richard and J Fortin	Richard and Carolyn Rigby	
Peter and Margery Grant	Alan Riseborough	
Margaret and Peter Hahn	Dr S Rockwell	
Margaret Hart & P Jennow	Salisbury Fund at Mayfield Salisbury Church, Edinburgh	
Judith Harvey	Karsten and Brenda Saunders	
Graham Hassall	R & J Scott	
Joanna Haward	Kirsten Scott and John Somner	
David Hide	Ann Shearer	
Keith Howard	Dr Peter Sheppard	
Marion Howard & Richard Germain	John and J Slater	
Nicholas Glover	Brian Smith and Nicky Portergill	
Margaret and Lorna Hudson	Marie Smith	

...and for donations in memory of Dr Greta Skelly and Mr William Johnstone.

Trustees

There are six trustees. Dr John Connolly, Mrs. Mary Miller, Dr Carolyn Rigby, Dr Michael Thompson, and Dr Michael Thomson and this year they have welcomed Nienke van Trommel of SVMH as a trustee based in the Netherlands. All of them have worked at or been involved in other ways at Murambinda Hospital in the past.

N.B. All money donated went to Murambinda Mission Hospital. The trustees bear all administrative costs themselves and give their time freely. No money is spent on fundraising, advertising or management.



FMH meeting 16th November 2019

Gift Aid Declaration

Friends of Murambinda Hospital (Reg. Charity 1073978)

I [redacted] title [redacted]

of [redacted] (address)

[redacted] Postcode [redacted]

would like

Friends [redacted] of Murambinda Mission Hospital to treat all donations I have made since 6 April 2000, and all donations [redacted]

I make from the date of this declaration until I notify you otherwise, as Gift Aid donations. I will notify Friends of Murambinda Hospital if I no longer pay an amount of income tax equal to the tax reclaimed on my donations.

Signature [redacted]

Date [redacted]

Please return this half of completed form to

Dr. C Rigby, Treasurer,
Friends of Murambinda Hospital
East Park Cottage
Hutton Lane
Guisborough
Cleveland TS14 8AA

Please cut-----

BANKERS ORDER FORM

To the manager of my bank [redacted] Date [redacted] / /

Name of my bank [redacted] Bank plc.

Address of my bank [redacted]
[redacted] Postcode [redacted]

Please pay Friends of Murambinda account no. 40-52-40 00006100
at Cafcash Ltd, Kings Hill, West Malling, Kent ME19 4TA

the sum of £ [redacted] every [redacted] month/quarter/year* *delete as required

starting on [redacted] / / until further notice.

Please debit my account no. [redacted]

Name (capitals) [redacted]

Address [redacted]
[redacted] Postcode [redacted]

**Contact details:**

Dr Mike Thompson, Chair
55 Wilbury Avenue,
Hove BN3 6GH
f.m.h@live.co.uk

Dr Carolyn Rigby,
Treasurer,
East Park Cottage,
Hutton Lane,
Guisborough
TS14 8AA

Donate whatever you can:

1. Online at www.fmh.org.uk
2. By sending cheques payable to “Friends of Murambinda Hospital” to the treasurer at the address above
3. By filling in a standing order form above.
4. Or if you have a nonUK bank account please contact the treasurer for SWIFT and IBAN details.

Murambinda Mission Hospital is a beacon of good care. It is more reliant than ever on external funding due to conditions within Zimbabwe.

FMH relies entirely on donations to pay for the projects we are asked to fund.

All donations go to help projects at Murambinda; none is spent on administration.

All administrative costs are met by the trustees; we have no paid employees, no advertising or fundraising costs.